#### **EXHIBIT D**



### **Lender Presentation**

**February 26, 2008** 

### Forward Looking Statements

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This presentation, as well as other statements made by Delphi may contain forward-looking statements that reflect, when made, the Company's current views with respect to current events and financial performance. Such forward-looking statements are and will be, as the case may be, subject to many risks, uncertainties and factors relating to the Company's operations and business environment which may cause the actual results of the Company to be materially different from any future results, express or implied, by such forward-looking statements. In some cases, you can identify these statements by forward-looking words such as "may," "might," "will," "should," "expects," "plans," "anticipates," "believes," "estimates," "predicts," "potential" or "continue," the negative of these terms and other comparable terminology. Factors that could cause actual results to differ materially from these forward-looking statements include, but are not limited to, the following: the ability of the Company to continue as a going concern; the ability of the Company to operate pursuant to the terms of the debtor-in-possession financing facility and to obtain an extension of term or other amendments as necessary to maintain access to such facility; the Company's ability to obtain Court approval with respect to motions in the chapter 11 cases prosecuted by it from time to time; the ability of the Company to consummate its Amended Plan which was confirmed by the Court on January 25, 2008; the Company's ability to satisfy the terms and conditions of the EPCA; risks associated with third parties seeking and obtaining Court approval to terminate or shorten the exclusivity period for the Company to propose and confirm one or more plans of reorganization, for the appointment of a chapter 11 trustee or to convert the cases to chapter 7 cases; the ability of the Company to obtain and maintain normal terms with vendors and service providers; the Company's ability to maintain contracts that are critical to its operations; the potential adverse impact of the chapter 11 cases on the Company's liquidity or results of operations; the ability of the Company to fund and execute its business plan (including the transformation plan described in Item 1. Business "Plan of Reorganization and Transformation Plan" of the Annual Report on Form 10-K for the year ended December 31, 2007 filed with the U.S. Securities and Exchange Commission) and to do so in a timely manner; the ability of the Company to attract, motivate and/or retain key executives and associates; the ability of the Company to avoid or continue to operate during a strike, or partial work stoppage or slow down by any of its unionized employees or those of its principal customers and the ability of the Company to attract and retain customers. Additional factors that could affect future results are identified in the Annual Report on Form 10-K for the year ended December 31, 2007 filed with the U.S. Securities and Exchange Commission, including the risk factors in Part I. Item 1A. Risk Factors. Delphi disclaims any intention or obligation to update or revise any forward-looking statements, whether as a result of new information, future events and/or otherwise. Similarly, these and other factors, including the terms of any reorganization plan ultimately confirmed, can affect the value of the Company's various prepetition liabilities, common stock and/or other equity securities.



#### Disclaimer

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The projections included hereto (the "Projections") reflect numerous assumptions, including various assumptions with respect to the anticipated future performance of the Reorganized Debtors after the restructuring contemplated under the Chapter 11 plan (the "Plan") is consummated, industry performance, general business and economic conditions and other matters, some of which are beyond the control of the Reorganized Debtors. In addition, unanticipated events and circumstances may affect the actual financial results of the Reorganized Debtors in the future. THEREFORE, WHILE THE PROJECTIONS ARE NECESSARILY PRESENTED WITH NUMERICAL SPECIFICITY, THE ACTUAL RESULTS ACHIEVED THROUGHOUT THE FISCAL YEARS ENDING DECEMBER 2007-2011 (the "PROJECTED PERIOD") MAY VARY FROM THE PROJECTED RESULTS. THESE VARIATIONS MAY BE MATERIAL. ACCORDINGLY, NO REPRESENTATION CAN BE MADE OR IS MADE WITH RESPECT TO THE ACCURACY OF THE PROJECTIONS OR THE ABILITY OF THE REORGANIZED DEBTORS TO ACHIEVE THE PROJECTED RESULTS.

The Debtors do not, as a matter of course, make public projections of their anticipated financial position or results of operations. Accordingly, the Debtors do not anticipate that they will, and disclaim any obligation to, furnish updated projections in the event that actual industry performance or the general economic or business climate differs from that upon which the Projections have been based. Further, the Debtors do not anticipate that they will include such information in documents required to be filed with the SEC, or otherwise make such information public.

The Projections have been prepared by the Debtors' management, and while they believe that the assumptions underlying the Projections for the Projected Period, when considered on an overall basis, are reasonable in light of current circumstances, no assurance can be given or is given that the Projections will be realized. The Projections were not prepared in accordance with standards for projections promulgated by the American Institute of Certified Public Accountants or with a view to compliance with published guidelines regarding projections or forecasts. The Projections have not been audited, reviewed or compiled by the Debtors' independent public accountants. Although presented with numerical specificity, the Projections are based upon a variety of assumptions, some of which have not been achieved to date and may not be realized in the future, and are subject to significant business, litigation, economic and competitive uncertainties and contingencies, many of which are beyond the control of the Debtors. Consequently, the Projections should not be regarded as a representation or warranty, by the Debtors or any other person, that the Projections will be realized.

Neither the Debtors' independent public accountants, nor any other independent accountants or financial advisors, have compiled, examined or performed any procedures with respect to the projected consolidated financial information contained herein, nor have they expressed any opinion or any other form of assurance on such information or its achievability, and assume no responsibility for, and disclaim any association with, the projected financial information.

### Agenda and Participants

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#### **Agenda**

Introduction

Financial Overview

**Transaction Overview** 

**Question & Answer** 

Appendix

#### **Presenters**

John Sheehan Vice President, Chief Restructuring Officer, Delphi

Robert Dellinger Executive Vice President, Chief Financial Officer, Delphi

Donald Benson Managing Director, JPMorgan



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### Introduction

### Introduction

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-- Deal changes

\$millior	าร	<u>Launch</u>	Note to GM	<b>Revised</b>
	Revolver	undrawn		undrawn
	1st Lien term loan (A)	3,700	(2,000)	1,700
	1 <sup>st</sup> Lien term loan (B)	0	2,000	2,000
	2 <sup>nd</sup> Lien term loan	825		825

- \$1.7 billion 1st Lien term loan at L+600, Libor floor of 3.25% and a hard call premium of 102% in year 1 and 101% in year 2
- GM will receive a note of \$2.0 billion plus cash of \$250 million
  - GM was receiving \$2.25 billion of the original proceeds of the launched \$3.7 billion 1st Lien (\$1.5 billion of 414(I) proceeds plus \$750 million Chapter 11 distribution)
  - Junior to the \$1.7 billion and issued at par
  - Lock-up of 12 months
  - Voting limitations
- \$825 million 2nd Lien term loan at L+900, LIBOR floor of 3.25% with call protection
  - First \$75 million of proceeds to Delphi to fund emergence
    - To the extent no proceeds, cash payments to GM reduced by \$75 million and 2nd lien note to GM increased to \$825 million
    - To the extent excess proceeds, cash payments to GM increased and 2nd lien note decreased

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### **Financial Overview**

# Financial Overview -- CY 07 consolidated operating results

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\$ in millions

					Fa	vora	ble /
	 2007	20	006				rable)
Net Sales	\$ 22,283	\$	22,73	37	\$		(454)
Gross Margin (%)	5.5%		3.4	!%		2.1 b	ps
U.S. employee workforce transition program charges Depreciation and amortization Long-lived asset impairment charges Selling, general and administrative Securities & ERISA ligitation charge	212 914 98 1,595 343			54 72			2,494 40 74 (114) (343)
Operating loss	1,945		4,54	12			2,597
Income (loss) from continuing operations <sup>1</sup>	2,794		5,02	21			2,227
Income tax benefit (expense)	522		(13	30)			652
Income (loss) from discontinued ops., net of tax	(757)		(32	26)			(431)
Net income (loss)	\$ (3,065)	\$	(5,46	64)	\$		2,399

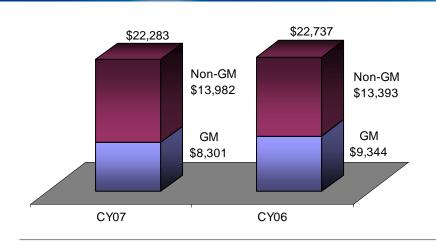
Read in conjunction with the notes contained in the Annual Report on form 10-K for the year ended December 31, 2007 as filed with the SEC, as the accompanying notes are an integral part of the financial information





# Financial Overview -- CY 07 sales performance factors

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Performance Factors	
	CY07 F/(U) CY06
Volume/Mix	(1,696)
FX Impact	756
Commodity costs	320
Other items	166
Total Variance	(454)

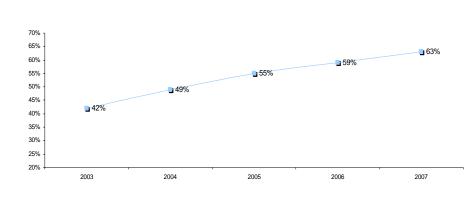
- Non-GM customer sales increased by \$589 million to 63% of total sales due to
  - favorable foreign currency exchange
  - commodity pass-through
  - \$109 million due to acquisition of a controlling position in Shanghai Delphi Automotive Air Conditioning Company ("SDAAC")
- GM sales were \$8,301 million or 37% of total sales, primarily due to 8% decrease in volume and contractual price reductions

**DELPHI** 

-- Sales trends

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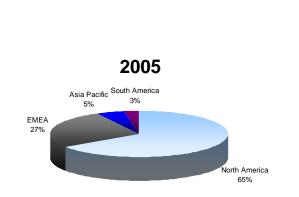


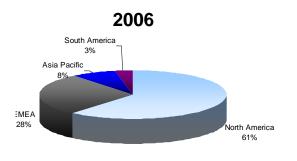


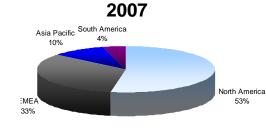
#### Positioned Globally, Delivered Locally

- Delphi continues to book new business with a diverse customer and product base
- Sales to six major global OEMs exceeded \$750 million in 2007:
  - General Motors
  - Ford Motor Company
  - Daimler Corpation
  - Volkswagen Group
  - Hyundai
  - Renault/Nissan Motor Company, Ltd.

#### **Global Revenue Diversification**



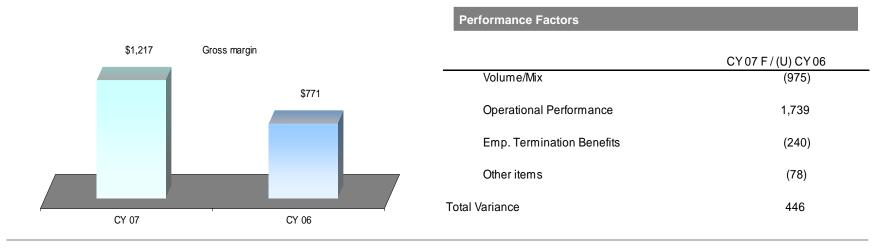






-- CY 07 gross margin performance factors

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- The gross margin increase was primarily due to improvements in operational performance as well as:
  - \$100 million due to reduced costs for temporarily idled U.S. hourly workers
  - \$121 million due to favorable foreign currency exchange impacts
  - \$36 million due to the change in pension excise tax expense
- An approximate 8% reduction in GM North America volume partially offset operational improvements



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- -- Update of CY 07 plan income statement to reflect actual results
- The Plan of Reorganization ("POR") reflects an emergence date of December 31, 2007 and as such included various emergence related items in 2007
  - For purposes of comparison to actual 2007 results the POR is shown on an adjusted basis to exclude emergence related items
- Revenue favorable to POR by \$191 million
  - Primarily due to impact of favorable FX Volume generally in line with POR
- EBITDAR favorable to POR by \$275 million
  - Driven by strong operating performance in material and manufacturing
  - Includes favorable JOBS expense due to anticipated Q4 layoff expenses that were comprehended in the 3<sup>rd</sup> quarter attrition plan accounting (charges classified as restructuring)
  - Favorable impact of reduced pension expense in the fourth quarter
- EBITDARPO favorable \$207M driven by strong operating performance



-- CY 07 income statement — plan versus actual

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		POR	Emer	gence Adj.	A	dj. POR	Α	ctual 3	Va	riance
Net Sales:	-			<u>,                                     </u>						
GM Sales	\$	10,546	\$	-	\$	10,546	\$	10,706	\$	160
Non-GM Sales		15,423		-		15,423		15,454		31
Total Sales	\$	25,969	\$	-	\$	25,969	\$	26,160	\$	191
Operating Expenses:										
Total CoGS		24,892		16		24,876		25,520		(644)
Selling, General and Administrative		1,704		19		1,685		1,704		(19)
Securities Litigation Charge		332		-		332		342		(10)
Depreciation & Amortization		1,859				1,859		1,282		577
Operating Income (EBIT)	\$	(2,818)	\$	(35)	\$	(2,782)	\$	(2,688)	\$	95
Operating Income %		-10.8%		` ,		-10.7%		-10.3%		49.7%
Reorganization Items (Income) / Expense		(1,596)		1,833		237		163		74
Interest Expense		347		-		347		772		(425)
Other Income / (Expense)		43		-		43		44		1
Pretax Income	\$	(1,525)	\$	(1,868)	\$	(3,323)	\$	(3,579)	\$	(255)
Income Tax Expense		144		-		144		(514)		658
Net Income	\$	(1,669)	\$	(1,867)	\$	(3,468)	\$	(3,065)	\$	402
Net Income %		-6.4%				-13.4%		-11.7%	·	210.5%
Memo: Restructuring Expense		2,211		-		2,211				n/a
Memo: Restructuring Expense (Excl. D&A)		1,378		-		1,378		2,137		(759)
Memo: EBITDAR	\$	420	\$	(35)	\$	456	\$	731	\$	275
EBITDAR %		1.6%						2.8%		
Memo: EBITDARP <sup>1</sup>	\$	692	\$	(35)	\$	727	\$	939	\$	212
EBITDARP %	*	2.7%	*	(/	*		*	3.6%	*	· <del>-</del>
Memo: EBITDARPO <sup>2</sup>	\$	1,292	\$	(35)	\$	1,327	\$	1,534	\$	207
EBITDARPO %		5.0%		` '		•		5.9%		

Note: Totals may not add due to rounding



<sup>1 -</sup> Pension adjustments exclude US Hourly and US Salaried pension (excl. SERP), adjusted for PRP pension expense incurred in 2006

<sup>2 -</sup> Includes pension adjustments from "1" plus adjustments to exclude U.S. OPEB expenses

<sup>3 -</sup> Includes discontinued operations treatment for Steering and Interiors Business

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-- Update of CY 07 plan cash flow to reflect actual results

- Cash flow before financing favorable \$1,058 million
  - Primarily driven by stronger operating performance and reduced capital spending
  - To a lesser extent, driven by restructuring, pension/OPEB cash payments, and non-cash adjustments
  - Working Capital \$86 unfavorable
    - \$81 million favorable performance offset by reclassification of \$167 million proceeds from the sale of bank notes, catalyst and brake hose sale that were included in working capital in the POR and reported in investing activities in actual
  - Other, net \$89 unfavorable
    - Unfavorable \$703 million for tax benefit included in net income related to gains in other comprehensive income offset by favorable \$403 million in accrued interest to record accrual for pre-petition claims settlement (POR assumed interest was settled in Q4 and had \$0 million related accrued interest), \$93 million add back of warranty expense, and \$118 million of other
- Cash flow from investing activities favorable \$574 million
  - Reduced capital spending of \$395 million driven by disposal proceeds and retiming of various rebills and expenditures
  - \$167 million reclassification of proceeds from the sale of bank notes, catalyst and brake hose sale noted above in working capital
  - \$12 million other



-- CY 07 cash flow — plan versus actual

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\$ in millions							
	POR	Emer	gence Adj.	Adj. POR	Actual 2	V	ariance
Cash Flow from Operating Activities							
Net Income	\$ (1,669)	\$	(1,798)	\$ (3,468)	\$ (3,065)	\$	402
Non-Cash Expenses in Net Income:							
Depreciation & Amortization <sup>3</sup>	1,026		-	1,026	1,282		256
Pension Expense	454		-	454	471		17
OPEB Expense	602		-	602	598		(4)
Reorganization Expense <sup>3</sup>	(1,596)		1,833	237	163		(74)
Restructuring Expense	2,211		-	2,211	2,137		(74)
Changes in Assets and Liabilities:							
Working Capital	250		-	250	164		(86)
Other, net	71		(35)	36	(53)		(89)
Pension Contributions	(313)		-	(313)	(304)		9
OPEB Cash Paid	(267)		-	(267)	(207)		60
Restructuring Cash Paid	 (1,552)		-	(1,552)	 (1,485)		67
Net cash provided by (used in) operating activities	\$ (783)	\$	-	\$ (784)	\$ (299)	\$	484
Net cash (used in) investing activities <sup>1</sup>	\$ (913)	\$	-	\$ (913)	\$ (339)	\$	574
Net cash provided by (used in) financing activities	\$ 1,421	\$	(589)	\$ 832	\$ (58)	\$	(890)
FX Impact	38		-	38	114		76
(Decrease) increase in cash and cash equivalents	\$ (238)	\$	(589)	\$ (827)	\$ (582)	\$	244
Cash and cash equivalents at the beginning of the year	\$ 1,813	\$	-	\$ 1,813	\$ 1,813	\$	-
Net Cash Flow	(238)		(589)	(827)	(582)		245
Change in Restricted Cash	 13			 13	 27		14
Cash and cash equivalents at the end of the year	\$ 1,589	\$	(589)	\$ 999	\$ 1,258	\$	259

Note: Totals may not add due to rounding



<sup>1 -</sup> Cash used in investing activities includes capex, proceeds from sale of property, proceeds from divestitures, sale of bank notes, and Other

<sup>2 -</sup> Excludes discontinued operations treatment for Steering and Interiors Business

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### **Transaction Overview**

-- Deal changes

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\$millions	<u>Launch</u>	Note to GM	Revised
<ul><li>Revolver</li></ul>	undrawn		undrawn
<ul> <li>1st Lien term loan (A)</li> </ul>	3,700	(2,000)	1,700
<ul> <li>1st Lien term loan (B)</li> </ul>	0	2,000	2,000
<ul> <li>2<sup>nd</sup> Lien term loan</li> </ul>	825		825

- \$1.7 billion 1st Lien term loan at L+600, Libor floor of 3.25% and a hard call premium of 102% in year 1 and 101% in year 2
- GM will receive a note of \$2.0 billion plus cash of \$250 million
  - GM was receiving \$2.25 billion of the original proceeds of the launched \$3.7 billion
     1st Lien (\$1.5 billion of 414(I) proceeds plus \$750 million Chapter 11 distribution)
  - Junior to the \$1.7 billion and issued at par
  - Lock-up of 12 months
  - Voting limitations
- \$825 million 2nd Lien term loan at L+900, LIBOR floor of 3.25% with call protection
  - First \$75 million of proceeds to Delphi to fund emergence
    - To the extent no proceeds, cash payments to GM reduced by \$75 million and 2nd lien note to GM increased to \$825 million
    - To the extent excess proceeds, cash payments to GM increased and 2nd lien note decreased

-- Plan debt and interest expense update

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Projected favorable impact<sup>(1)</sup> on plan period debt and interest:

\$n	nillions	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
٠	Debt	\$702	\$747	\$796	\$849
٠	Interest expense	\$31	\$35	\$38	\$43



Favorable impact on plan driven by reduced debt



#### -- Illustrative sources & uses — proforma capitalization

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Cash Sources & Uses - \$Millions Sources			Proforma Capitalization - \$	Millions	<u>i</u>	Multiple of 2008 EBITDARP <sup>(d)</sup>	Multiple of 2009 EBITDARP <sup>(d)</sup>
1st Lien Asset Based Revolver 1st Lien Term Loan to Market	\$	- 1,700	Proforma Balance Sheet Cash	\$	1,011	2000 EBITDANI	2003 EBITDANI
1st Lien Term Loan to GM		- (a)	1st Lien Asset Based Revolver	\$	_	0.0x	0.0x
2nd Lien Term Loan		- (a)	1st Lien Term Loan to Market	*	1,700	1.2x	0.8x
Rights Offering		1,750	1st Lien Term Loan to GM		2,000	1.4x	0.9x
Convertible Preferred		800	Other Debt		825	0.6x	0.4x
Total Source	\$	4,250	Total 1st Lien	\$	4,525	3.2x	2.1x
			2nd Lien Term Loan	\$	825	0.6x	0.4x
Uses							
DIP Term B	\$	(250)	Total 2nd Lien	\$	825	0.6x	0.4x
DIP Term C		(2,495)					
DIP Revolver		-	Total Debt	\$	5,350	3.8x	2.4x
Refinanced Note to GM (414(I) transfer)		- (a)			- 0,000	O.O.K	
Payments to GM		(175) (a)	Proforma Net Debt	\$	4,339	3x	2.0x
Administrative Payments, Priority Claims and Transaction Fees		(636)		<u> </u>	<u></u>		
Total Uses	\$	(3,556)	Seven- And Ten-Year Warrants	\$	255	0.2x	0.1x
	<u> </u>	(0,000)	Equity Grants & Rights Offering	,	5,900	4.0x	2.7x
Cash flow from financing	\$	694	Convertible Preferred - Plan Investors		1,125 (	(e) 0.8x	0.5x
3			Convertible Preferred - GM		984 (	e) 0.7x	0.4x
Pre-Emergence Cash as of December 31, 2007		1,209	Reorganization Equity Value	\$	8,264	5.8x	3.8x
Reorganized Balance Sheet Cash	\$	1,903	Illustrative Enterprise Value	\$	12,603	f) <b>8.9x</b>	5.8x
2008 Transformation Pension Contributions Emergence GM Net Receipts from Agreements		(1,282) (b) 555	(a) For purposes of this illustrative Cash So 2 <sup>nd</sup> lien term loan, and \$175 million cash transfer per the sources & uses as present	compared ented in the	to \$1.5 billior January 9-10	n cash and a \$1.5 billion 10 da D Lender Presentation	y note to facilitate the 414(I)
Q2 2008 GM Net Receipts from Agreements		245	(b) 2008 transformation Pension Contribution	ons include	a \$1,252 milli	on contribution at emergence	and \$30 million in August 2008
2008 adjustments (primarily retiming of 2007 items)		(410) (c)	(c) 2008 adjustments retimed from 2007 are	e expected	to occur in Q	1 & Q2 2008	
		,	(d) EBITDARP = Operating Income + Depre EBITDAR in Financial Overview section				sion Expense; see projected
Proforma Balance Sheet Cash	\$	1,011	(e) Convertible preferred presented on an a	s converted	l basis		
		-,	(f) Total enterprise value in the 1/25/09 eer	firmed alon	of roorgonia	-ti i	

<sup>(</sup>f) Total enterprise value in the 1/25/08 confirmed plan of reorganization is equal to \$12.8 billion including net debt and warrant value of \$4.8 billion and a distributable equity value of \$8.0 billion. The illustrative enterprise value above is equal to \$12.6 billion including net debt and warrant value of \$4.6 billion and a distributable equity value of \$8.0 billion. The \$0.2 billion difference in net debt is due to differing proforma cash assumptions.



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-- Indicative terms and conditions — ABL revolving credit facility

Borrower:	Reorganized Delphi Corporation (the "Company" or "Delphi")
Guarantors:	Substantially all direct and indirect material wholly-owned domestic subsidiaries
Joint lead arrangers:	J.P. Morgan Securities Inc. and Citigroup Global Markets
Administrative agent:	JPMorgan Chase Bank, N.A.
Facility:	\$1,600 million senior secured asset based revolving credit facility
Pricing:	Subject to availability based grid; initially drawn LIBOR + 300 (subject to grid), unused at 50.0 bps
Purpose:	Working capital, general corporate purposes
Security:	1st lien on cash, accounts receivable, inventories and PPE (excluding New York real property) ("ABL Priority Collateral"), 3rd lien on US Term Loan Priority Collateral
Maturity	6 years from closing
LC sublimit:	\$500 million
Incremental facility:	\$100 million
Borrowing base:	■ 100% of eligible domestic Cash and Equivalents
	■ 85% of eligible non-GM A/R less reserves
	■ 85% of eligible GM A/R less reserves (limited to 25% of the sum of A/R Availability and Inventory Availability stepping to 20% in 2010)
	■ 85% of eligible foreign accounts receivable less reserves, limited to \$100MM other than Canada
	■ The lesser of 75% of Eligible Inventory at cost less reserves or 85% of the appraised NOLV of Inventory
	■ PPE of the sum of 80% of NOLV of M&E plus 75% of FMV of RE minus environmental reserves, limited to 30% of total Borrowing Base, stepping to 25% in 2009
	Minus an amount equal to the excess (if any) of the expected aggregate amount of secured cash mgt and hedging obligations over \$100MM
Financial covenants:	■ Fixed Charge Coverage Ratio of 1.01:1.00, if excess availability is <\$500MM
Negative Covenants	Usual and customary for facilities of this type
Reporting frequency:	Annual audited and quarterly reviewed financial statements; annual projections
	■ Monthly borrowing base or weekly if excess availability is <\$500MM
Cash Dominion:	■ Cash dominion if payment or bankruptcy default or if excess availability is <\$500MM



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-- Indicative terms and conditions - First Lien Term Loan

Borrower:	Reorganized Delphi Corporation (the "Company" or "Delphi") and European Borrower								
Guarantors:	<u>U.S.</u> - Substantially all direct and indirect, material wholly-owned domestic subsidiaries								
	Europe - Delphi, the immediate parer available Poland and the U.K. (the Eu obligations.								
Facilities:	Tranche	Amount	Maturity	Lock-up	Indicative Pricing				
	B-1 First Lien Term Loan - Delayed draw at half the drawn spread for up to 14 days following signing	\$[1,700] million (up to the Euro equivalent of \$[200] million thereof in Europe)	7 years	None	LIBOR + [600] bps; with 3.25% LIBOR floor				
	B-2 First Lien Term Loan - Note to GM, Delayed draw at half the drawn spread for up to 14 days following signing	\$2,000 million	7 years	12 months from Closing Date if sold at less than par	LIBOR + [625] bps with 3.25% LIBOR floor				
Original Issue Discount:	The B-1 First Lien Term Loans will be	issued at an original issue disc	ount of [90]%.	The B-2 First Lien Term	Loans will be issued at par				
Security:	U.S First lien on all tangible and int not limited to the stock of Delphi's ex stock of the first tier foreign subsidial ("U.S. Term Loan Priority Collateral")	kisting and future domestic and ries), inter-company notes from	l first tier fore n foreign subs	eign subsidiaries (limited	to 65% of the outstanding				
	Europe - First lien anticipated on (i) t in Germany and Poland, the European European Borrower and its immediate property (excluding accounts receival	Borrower and the French, Pole parent company (excluding of	ish and U.K. h her stock, bu	olding companies, (iii) th t including intercompany	ne personal property of the notes) and (iv) the personal				
Payment Waterfall:	First - Principal, pre-petition accrued interest and fees and expenses of B-1 First Lien Term Loan								
	Second - Principal, pre-petition accrue	ed interest and fees and expens	ses of B-2 Firs	t Lien Term Loan					
	Third - Post-petition interest on B-1 ar								
urpose:	Refinancing of existing DIP facilities a	nd payment of claims and other	er costs and e	xpenses incurred under t	ne reorganization plan				
Amortization:	■ 1% per annum with balloon paymen	t in final year							
Mandatory/Optional Prepayments:	<ul><li>100% of debt incurrence; 100% of as</li><li>102/101 hard call</li></ul>	set sales; 50% of excess cash f	ow (with step	downs)					
Financial Covenants:	■ Maximum total leverage; minimum	interest coverage							
legative Covenants:	Usual and customary for facilities of t	hese types, including, but not	limited to:						
	Limitations on restricted payments; acquisitions and investments; capita		tedness; lien	s; asset sales; mergers ar	d consolidations;				
Affirmative Covenants:	Usual and customary for facilities of t	his type							
Events of Default:	Usual and customary for facilities of t	his type							
Voting Rights:	At any time GM holds more than \$1 following approvals to become effective and the second of the s		hen certain F	irst-Lien Term Loan lende	er votes will require the				
	■ if GM votes in favor of the matte	r, at least 51% of the remaining	g First-Lien Te	erm Loans	I				
	If GM does not vote in favor of th	e matter, at least 66.6% of the	remaining Fi	rst-Lien Term Loans					

#### -- Collateral analysis — first lien term loan

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First Lien Assets Securing First Lien Term Loan	12/31/2007	9/30/2007
European first lien collateral for \$200 million European First Lien Term Loan		
Intercompany debt due to European Borrower or its immediate parent company from European Borrower subsidiaries <sup>1</sup>	-	815
Stock of the European Borrower and its subsidiaries EBITDAR <sup>2</sup>	632	597
5x valuation	3,160	2,985
Less: Intercompany debt due to European Borrower or its immediate parent company from European Borrower subsidiaries 1	-	(815)
Less: Intercompany debt due to U.S. entities from the European Borrower or its subsidiaries	(1,494)	(944)
Less: Intercompany debt due to rest of world entities (non-U.S.) from the European Borrower or its subsidiaries	TBD	TBD
Less: Third party debt at the European Borrower or its subsidiaries <sup>1</sup>	(622)	(649)
Equity valuation	1,044	577
Europe percentage pledged	100%	100%
Equity value available for lenders	1,044	577_
Total European collateral available <sup>2</sup>	1,044	1,392
Total European first lien collateral coverage for \$200 million European First Lien Term Loan	5.2 X	
Total European first lien collateral coverage for \$750 million European First Lien Term Loan		1.9 X
HO first live a distance for the FOOLIO First live Town Laws		<u> </u>
U.S. first lien collateral for \$3,500 U.S. First Lien Term Loan	4404	244
Intercompany debt due to U.S. entities from the European Borrower or its subsidiaries ' Intercompany debt due to U.S. entities from foreign subsidiaries excluding the European Borrower and its subsidiaries ("Non-	1494	944
European Subsidiaries") <sup>1</sup>	42	42
Stock of Non-European subsidiaries EBITDAR	1,045	777
5x valuation	5,225	3,885
Less: Intercompany debt due to U.S. entities from Non-European subsidiaries 1	(42)	(42)
Less: Intercompany debt due to the European Borrower or its subsidiaries from Non-European subsidiaries <sup>1</sup>	TBD	TBD
Less: Third party debt at Non-European subsidiaries <sup>1</sup>	(155)	(128)
Equity Valuation	5,028	3,715
U.S. percentage pledged	65%	65%
Equity value available for lenders	3,268	2,415
Equity value of stock of the European Borrower and its subsidiaries 3,5	844	642
U.S. percentage pledged	65%	65%
Equity value available for lenders	549	417
Total U.S. First Lien Term Loan collateral available	5,353	3,818
Second Lien Assets Securing First Lien Term Loan		
U.S. A/R <sup>4</sup>	1,204	1,969
U.S. Inventory <sup>4</sup>	311	491
U.S. PP&E <sup>4</sup>	1,034	1,287
Total U.S. second lien collateral available	2,549	3,747
Total U.S. collateral available	7,902	7,565
Total \$1,700 million U.S. 1st Lien Term Loan Coverage	4.6 X	
Total \$3,500 million U.S. 1st Lien Term Loan Coverage	2.3 X	
Total \$2,950 million U.S. 1st Lien Term Loan Coverage		2.6 X
Total 42,000 minion 6.6. Tot Elen Felin Evan Goverage		2.0 A

Notes: (A) The European First Lien Term Loan will be secured by a first lien on U.S. Term Loan Priority Collateral party and passa with the first lien thereon securing the U.S. First Lien Term Loan, (B) The European and U.S. tranches of the First Lien Term Loan will be secured by a first lien on U.S. Tranches of the First Lien Term Loan. (B) The European and U.S. tranches of the First Lien Term Loan will be secured by a first lien thereon securing the U.S. First Lien Term Loan. (B) The European and U.S. tranches of the European and U.S. tranche

<sup>5</sup> Assumes certain European subsidiaries are valued at 5x \$632 million EBITDAR or \$3,160 million, and are sold at the enterprise value to repay European debt (\$1,494 million intercompany debt due to U.S., \$200 million European first lien term debt and \$622.



<sup>1</sup> Amount to be determined as of closing date, subject to change.

<sup>2</sup> The European First Lien Term Loan is also anticipated to have inventories. M&E and certain owned real property pledged to the facility from European Subsidiary Guarantors located in Germany and Poland.

<sup>3</sup> Pledge anticipated to be limited to stock of European Borrower and European Subsidiary Guarantors located in Germany and Poland and the French, Polish and U.K. holding companies; Source: 12/31/2007 balance sheet.

<sup>4</sup> Net balances as reported on Delphi's Debtor balance sheet in the form 10Q filed with the SEC less the ABL eligible value as filed on Delphi's Borrowing Base Certificate filed for the period. Analysis includes both continuing and non-continuing business.

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-- Indicative terms and conditions — Second Lien Term Loan

Borrower:	Reorganized Delphi Corporation	Reorganized Delphi Corporation (the "Company" or "Delphi")								
Guarantors:	Substantially all direct and indire	Substantially all direct and indirect material wholly-owned domestic subsidiaries								
Facilities:	Tranche	Tranche Amount Maturity Indicative P								
	Second Lien Term Loan - Delayed draw at half the drawn spread for up to 14 days following signing	\$825 million	8 years	LIBOR + [900] bps; with LIBOR floor of 3.25%						
Original Issue Discount:		The Second-Lien Term Loans will be issued to investors other than GM at an original issue discount of [90]%. The Second-Lien Term Loans will be issued to GM at par								
Security:	■ 2nd lien on the U.S. Term Loar	n Priority Collateral								
	A third lien on the ABL Priority	Collateral								
Purpose:		The first \$75 million of proceeds shall be used to finance distributions and expenses under the reorganization plan and for general corporate purposes. The remaining proceeds will be paid to GM [as cash proceeds under the GM-Delphi Settlement Agreement].								
Amortization:	Bullet in final year	Bullet in final year								
Mandatory/Optional	■ 100% of debt incurrence; 100%	of asset sales; 50% of	of excess cash flow (with ste	ep-downs)						
Prepayments:	■ 103 / 101.5 hard call									
Financial Covenants:	Maximum total leverage; minimu	m interest coverage								
Negative Covenants:	Usual and customary for facilitie	s of these types, inc	luding, but not limited to:							
	<ul> <li>Limitations on restricted paym consolidations; acquisitions an</li> </ul>			ns; asset sales; mergers and						
Affirmative Covenants:	Usual and customary for facilitie	s of this type								
Intercreditor:	The lien priority, relative rights a intercreditor agreements	and other creditors' i	rights issues in respect of th	e Credit Facilities will be set forth in						
Events of Default:	Usual and customary for facilitie acceleration	s of this type, includ	ling, but not limited to cross	s-payment default and cross-						
Voting Rights:	At any time GM holds more than vote will require the following a			hen any Second-Lien Term Loan lender						
	■ if GM votes in favor of the mat	ter, at least 33.3% o	f the remaining Second-Lier	n Term Loans						
	■ if GM does not vote in favor of	the matter, at least	66.6% of the remaining Sec	ond-Lien Term Loans						



-- Collateral analysis — second lien term loan

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\$825 U.S. Second Lien Term Loan collateral	12/31/2007	9/30/2007
U.S. second / third lien collateral available	7,902	7,565
Total \$825 million U.S. Second Lien Term Loan coverage <sup>1</sup>	1.8 X	2.0 X

<sup>&</sup>lt;sup>1</sup> Includes both First and Second Lien Term Loan



-- Timetable

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February 2008				March 2008									
S	M	Т	W	Т	F	S	S	M	Т	W	Т	F	S
					1	2							1
3	4	5	6	7	8	9	2	3	4	5	6	7	8
10	11	12	13	14	15	16	9	10	11	12	13	14	15
17	18	19	20	21	22	23	16	17	18	19	20	21	22
24	25	26	27	28	29		23	24	25	26	27	28	29
							30	31					

Shading indicates bank holiday

2/26	Lenders call (11:00AM EST)					
3/4	Commitments due					
Distribute documentation						
3/10	Comments on credit agreement due					
3/14	Trade confirmations due					
3/18	Closing					



-- Key credit highlights

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- World class technology through investment in R&D
- Strong market share across continuing businesses
- Strong, diversified growth across OEMs and geographies
- High levels of booked business through 2011
- Flexible workforce in low cost countries
- Transformational expense reductions through bankruptcy protection
- Experienced automotive management team
- Large equity investment by plan investors
- Strong support from GM
- Significant free cash flow generation after transformation
- Strong collateral coverage
- Substantial liquidity levels





### **Question & Answers**

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## **Appendix**

-- Continuing businesses revenue & EBITDAR bridge overview

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#### **Transformation Items:**

- Revenue and EBITDAR bridges isolate the impact of the key elements of Delphi's transformation:
  - Non-continuing business exits (divestitures and wind downs)
  - Pension/OPEB solution
  - Pricing GM price reductions
  - GM Financial Support Labor Subsidy
  - SG&A savings initiative
  - Labor contract modification
  - Restructuring savings

#### **Operational Items:**

- In addition to the transformation items, core operational performance contributes to EBITDAR growth through the following:
  - Volume increases (including mix)
  - Manufacturing performance
  - Material performance

Methodology: Isolates year-over-year variances related to transformation items from operational performance



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-- Continuing businesses revenue bridge transformation adjustments notes

#### Revenue transformation adjustments includes:

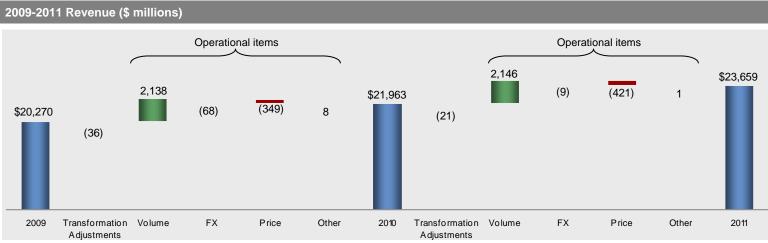
- Non-continuing Businesses:
  - Revenue and EBITDAR for AHG and Steering were eliminated as a proxy for the elimination of non-continuing business as they comprise a substantial portion of the divestitures and wind downs
- Pricing GM Framework: Price reductions reflecting incremental price concessions agreed to given more "competitive" labor agreement
- Labor: Annual variance of US labor costs at the continuing sites (includes reductions in wages/benefits, production moves and performance)



-- Continuing businesses revenue bridge

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See continuing businesses Revenue & EBITDAR bridge overview and adjustments notes on previous pages describing bridge assumptions and categories



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-- Continuing businesses EBITDAR bridge transformation adjustments notes

- Non-continuing Businesses:
  - EBITDAR for AHG and Steering was eliminated as a proxy for the elimination of noncontinuing business as they comprise a substantial portion of the divestitures and wind downs
  - Additional EBITDAR adjustments for expenses related to legacy benefit costs (i.e., Pension & OPEB) and allocated corporate overhead charges are made to retain costs/savings related to these items in the continuing businesses
- Pension/OPEB:
  - Variance of US pension expense given funded plans as of January 1, 2008
  - Variance of traditional US Hourly OPEB expense including transfer of Hourly OPEB obligations to GM on December 31, 2007
- Pricing GM Framework: Price reductions reflect incremental price concessions agreed to given more "competitive" labor agreement
- GM Financial Support: Subsidy from GM to equalize labor costs at UAW continuing US sites to \$26/hour
- SG&A Initiative: SG&A restructuring initiative expected to be complete, includes cost reductions for HQ staffs and divisional/site locations
- Labor: Annual variance of US labor costs at the continuing sites (includes reductions in wages/benefits, production moves and performance)
- Restructuring Savings: Anticipated savings related to worldwide restructuring initiatives, primarily manufacturing and facility rotation initiatives

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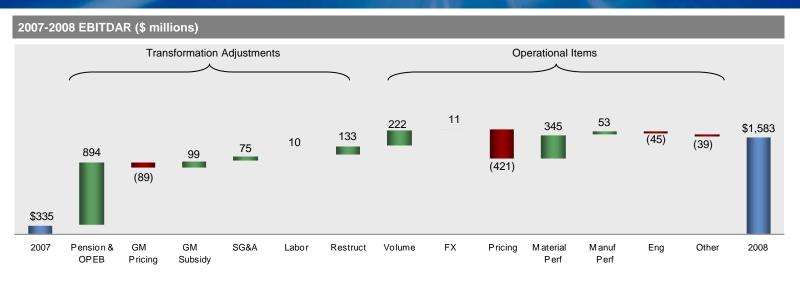
-- Continuing businesses EBITDAR bridge operational items notes

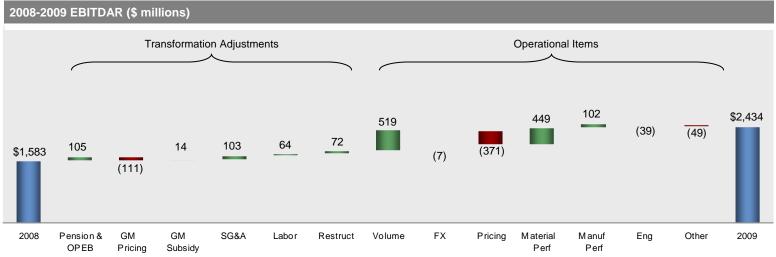
- Volume: Operating Income impact of volume changes and changes in mix between products sold
- Foreign Exchange (FX): Operating Income impact of changes in exchange rates (includes impact on revenue and cost items)
- Pricing: Net impact on revenue related to estimated annual price reductions to customers. Excludes GM Framework agreement pricing
- Material Performance: Net impact on material costs due to cost reductions from suppliers (both price-to-price and material cost improvement initiatives) and commodity market changes including steel and resins
- Manufacturing Performance: Gross impact of improvements in manufacturing efficiency excluding transformation related drivers, FX and adjusted to reflect volume changes
- Engineering: Gross Engineering spend change excluding FX
- Other: Includes impact of Other Cost of Goods Sold such as inventory adjustments, warranty expenses, gain/loss on disposal of assets etc.



-- Continuing businesses EBITDAR bridge

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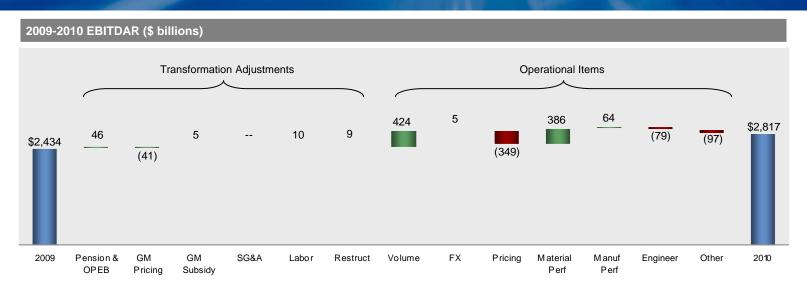


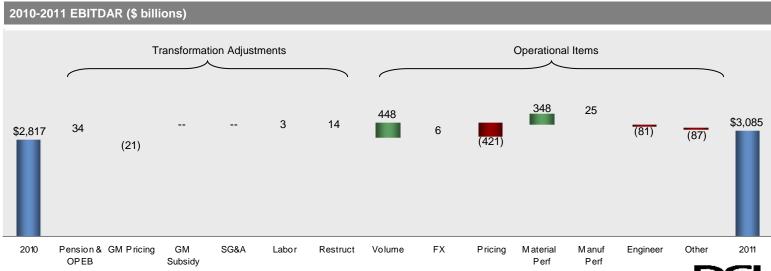
See continuing businesses Revenue & EBITDAR bridge overview and adjustments notes on previous pages describing bridge assumptions and categories



-- Continuing businesses EBITDAR bridge (cont'd)

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See continuing businesses Revenue & EBITDAR bridge overview and adjustments notes on previous pages describing bridge assumptions and categories



-- Sales & production forecasts

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	2008							
_	GI-DRI	CSM	JD Power	POR-Ref.				
US Light Vehicle Sales	15,528	15,805	15,700	16,743				
NA Production								
Light Vehicle	14,303	14,389	N/A	15,600				
Medium/Heavy Truck	456	456	N/A	520				
Total	14,760	14,845	N/A	16,120				
GMNA Production*								
Light Vehicle	3,703	3,633	N/A	3,761				
Medium/Heavy Truck	33	33	N/A	32				
Total	3,736	3,666	N/A	3,793				

<sup>\* -</sup> Excludes CAMI/NUMMI

Global Insight DRI: January 2008 NALV forecasts for 2008 for USLV Sales, NA LV & GMNA LV Prod

HCV based on Q4 2007 World Truck Report

CSM Worldwide: January 2008 forecasts for 2008 for USLV Sales, NA LV & GMNA LV Prod

HCV based on Q4 2007 World Truck Report

JD Power: January 18, 2008 Weekly US Light vehicle sales

